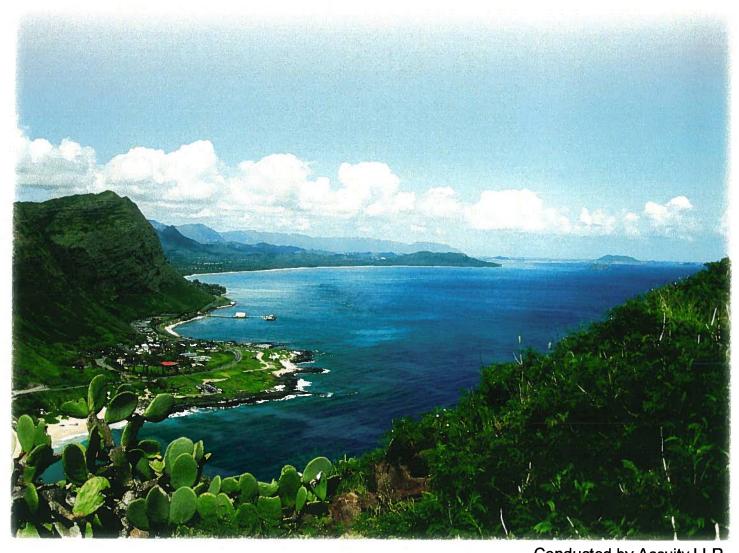


Financial Audit of the City and County of Honolulu, State of Hawai'i

For the Fiscal Year Ended June 30, 2012

Single Audit of Federal Financial Assistance Programs



Conducted by Accuity LLP

City and County of Honolulu Index

Year Ended June 30, 2012

Page(s)

Part 1 - Introduction

Part 2 - Compliance and Internal Control

Report of Independent Auditors on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*

Report of Independent Auditors on Compliance with Requirements That Could Have a Direct and Material Effect on Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133

Schedule of Expenditures of Federal Awards	9–13
Notes to Schedule of Expenditures of Federal Awards	14–15
Part 3 – Schedule of Findings and Questioned Costs	
Section I – Summary of Auditors' Results	16
Section II – Financial Statement Findings	17–21
Section III – Federal Award Findings and Questioned Costs	22–24
Section IV – Summary Schedule of Prior Audit Findings	25

Corrective Action Plan

PART 1 INTRODUCTION



December 21, 2012

The Chair and Members of the City Council City and County of Honolulu Honolulu, Hawaii

We have completed our financial audit of the basic financial statements of the City and County of Honolulu, State of Hawaii ("City"), as of and for the year ended June 30, 2012. Our report containing our opinion on those basic financial statements is included in the City's *Comprehensive Annual Financial Report*. We have also audited the City's compliance with requirements applicable to its major federal financial programs. We submit herein our reports on compliance and internal control over financial reporting and over federal awards, the schedule of expenditures of federal awards, and the schedule of findings and questioned costs.

The audit objectives and scope of our audits, as defined in our contract with the City, are as follows:

OBJECTIVES

- 1. To provide a basis for an opinion on the fair presentation of the City's basic financial statements and operations for which the City is responsible.
- 2. To determine whether the City's internal controls are adequate in assuring that:
 - a) there is effective control over and proper accounting of revenues, expenditures, assets and liabilities:
 - b) the City has established sufficient internal controls to properly manage federal financial assistance programs; and
 - c) the City complies with applicable laws and regulations regarding internal controls.
- 3. To determine whether expenditures and other disbursements have been made and all revenues and other receipts to which the City is entitled have been collected and accounted for in accordance with the laws, rules and regulations, and policies and procedures of the City, the State of Hawaii, and the federal government (where applicable).
- 4. To determine whether the City has complied with the laws and regulations that may have a material effect on the financial statements and on each major federal financial assistance program.
- 5. To ascertain the adequacy of the financial and other management information reports in providing officials at the different levels of the City with information to plan, evaluate, control, and correct program activities of the City and the operations for which the City is responsible.

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- 6. To recommend improvements to the City's systems and procedures, including, but not limited to, the management information system and the accounting and operating procedures.
- 7. To provide a basis for two separately issued opinions on the fair presentation of the City's financial statements relating to two enterprise funds the sewer system and the public transportation system.

SCOPE OF AUDITS

- We performed our audits of the City's financial statements as of and for the year ended June 30, 2012 in accordance with auditing standards generally accepted in the United States of America, as adopted by the American Institute of Certified Public Accountants, and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.
- 2. As part of our audit of the City's financial statements, we performed tests of the City's compliance with certain provisions of laws, regulations, contracts and grants. We also evaluated the City's internal control over financial reporting, which included an assessment of the internal controls in place to ensure effective control over and proper accounting of financial information and compliance with laws and regulations.
- 3. We performed our audit of the City's federal financial assistance programs for the year ended June 30, 2012 in accordance with auditing standards generally accepted in the United States of America, as adopted by the American Institute of Certified Public Accountants, the standards applicable to financial audits contained in *Government Auditing Standards*, certain provisions of the Office of Management and Budget ("OMB") Circular A-133 and the applicable sections described in the OMB's Circular A-133 Compliance Supplement.

ORGANIZATION OF REPORT

This report is organized into the following parts:

- 1. Part 1, entitled "Introduction," briefly describes the objectives and scope of our audits and the organization and contents of this report.
- 2. Part 2, entitled "Compliance and Internal Control" includes the "Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*" report on the City's internal control over financial reporting and compliance and other matters, the "Compliance With Requirements That Could Have a Direct and Material Effect on Each Major Program and on Internal Control Over Compliance in Accordance With OMB Circular A-133" report on the City's compliance and internal control over federal awards, and a schedule of expenditures of federal awards for the year ended June 30, 2012.
- 3. Part 3, entitled "Schedule of Findings and Questioned Costs," consists of current year findings and questioned costs, and the status of findings noted in the prior year's report.
- 4. The "Corrective Action Plan," includes the City's corrective action plan for the internal control and compliance matters noted in this report.

Our reports on the City's basic financial statements, the sewer system and the public transportation system financial statements as of and for the year ended June 30, 2012 have been issued separately. A separate management letter dated December 21, 2012 has also been issued.

We will be pleased to discuss any questions that you or your associates may have regarding our report.

Very truly yours,

Accenty LLP

CY/DN

PART 2 COMPLIANCE AND INTERNAL CONTROL



Report of Independent Auditors on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

To the Chair and Members of the City Council City and County of Honolulu

We have audited the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City and County of Honolulu, State of Hawaii (the "City") as of and for the year ended June 30, 2012, which collectively comprise the City's basic financial statements, and have issued our report thereon dated December 21, 2012. Our report includes a reference to other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Other auditors audited the financial statements of the Board of Water Supply and the Honolulu Authority for Rapid Transportation which are the City's discretely presented component units, as described in our report on the City's financial statements. This report includes our consideration of the results of the other auditors' testing of internal controls over financial reporting and compliance and other matters that are reported on separately by those other auditors. However, this report, insofar as it relates to the results of the other auditors, is based solely on the reports of the other auditors.

Internal Control over Financial Reporting

Management of the City is responsible for establishing and maintaining effective internal control over financial reporting. In planning and performing our audit, we considered the City's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the City's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

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Our consideration of the internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies, or material weaknesses. We and the other auditors did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses as defined above. However, we and the other auditors identified certain deficiencies in internal control over financial reporting, described in the accompanying schedule of findings and questioned costs as Finding Nos. 2012-1 to 2012-3 that we consider to be significant deficiencies in internal control over financial reporting. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the City's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests and those of other auditors disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we reported to the City Council in a separate letter dated December 21, 2012.

The City's response to the findings identified in our audit is described in the accompanying Corrective Action Plan. We did not audit the City's response and, accordingly, we express no opinion on it.

This report is intended solely for the information and use of City Council, the City Auditor, management, others within the entity, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Honolulu, Hawaii December 21, 2012

Accenty LLP



Report of Independent Auditors on Compliance with Requirements That Could Have a Direct and Material Effect on Each Major Program and on Internal Control Over Compliance in Accordance with OMB Circular A-133

The Chair and Members of the City Council City and County of Honolulu

Compliance

We have audited the City and County of Honolulu's, State of Hawaii ("City"), compliance with the types of compliance requirements described in the U.S. Office of Management and Budget ("OMB") *Circular A-133 Compliance Supplement* that could have a direct and material effect on each of the City's major federal programs for the year ended June 30, 2012. The City's major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts, and grants applicable to each of its major federal programs is the responsibility of the City's management. Our responsibility is to express an opinion on the City's compliance based on our audit.

The City's basic financial statements include the operations of the Board of Water Supply, a discretely presented component unit, which expended \$11,492 in federal awards, which is not included in the schedule during the year ended June 30, 2012. Our audit, described below, did not include the operations of the Board of Water Supply because it engaged other auditors to perform an audit in accordance with OMB Circular A-133.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the City's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of the City's compliance with those requirements.

In our opinion, the City complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2012. However, the results of our auditing procedures disclosed instances of noncompliance with those requirements, which are required to be reported in accordance with OMB Circular A-133 and which are described in the accompanying schedule of findings and questioned costs as Finding Nos. 2012-4 to 2012-6.

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Internal Control Over Compliance

Management of the City is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts, and grants applicable to federal programs. In planning and performing our audit, we considered the City's internal control over compliance with the requirements that could have a direct and material effect on a major federal program to determine the auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the City's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses as defined above. However, we identified certain deficiencies in internal control over compliance that we consider to be significant deficiencies as described in the accompanying schedule of findings and questioned costs as Finding Nos. 2012-4 to 2012-6. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Schedule of Expenditures of Federal Awards

We have audited the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City, as of and for the year ended June 30, 2012, and have issued our report thereon dated December 21, 2012, which contained an unqualified opinion on the financial statements. We did not audit the financial statements of the Board of Water Supply and the Honolulu Authority for Rapid Transportation, which are the City's discretely presented component units. Our audit was performed for the purpose of forming our opinions on the financial statements that collectively comprise the City's basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by OMB Circular A-133 and is not a required part of the basic financial statements. As described in Note 1 to the schedule of expenditures of federal awards, the accompanying schedule of expenditures of federal awards was prepared on the cash basis of accounting, which is a comprehensive basis of accounting other than accounting principles generally accepted in the United States of America. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The City's responses to the findings identified in our audit are described in the accompanying Corrective Action Plan. We did not audit the City's responses and, accordingly, we express no opinion on the responses.

This report is intended solely for the information and use of the City Council, the City Auditor, management, others within the entity, federal awarding agencies, and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Honolulu, Hawaii December 21, 2012

Accenty LLP

Federal Grantor/Program/Grant	Catalog of Federal Domestic Assistance Number	Pass-Through Identifier	Federal Expenditures
U.S. Department of Agriculture			
Pass-through from the State Department of Human Services Supplemental Nutrition Assistance Program Pass-through from the State Department of Education	10.551	DHS-11-SNAP-301, SA-1	\$ 18,959
Summer Food Service Program for Children Pass-through from the State Department of Land and Natural Resources	10.559	12-351523	105,419
Cooperative Forestry Assistance	10.664	09-DG-11052012-255, 10-DG-11052012-82	181,551
Total U.S. Department of Agriculture			305,929
II S. Danastmant of Commerce			
U.S. Department of Commerce Economic Adjustment Assistance	11.307		21
Digital TV: Keeping Seniors Connected Campaign	11.553	<u> </u>	35,000
	11.555	_	33,000
Pass-through from the State Department of Defense Public Safety Interoperable Communications Grant Program	11.555	2007-GS-H7-0005	10,905
Total U.S. Department of Commerce			45,926
U.S. Department of Housing and Urban Development			
Supportive Housing for Persons with Disabilities	14.181	_	1,682,264
CDBG Entitlement Grants Cluster			
Community Development Block Grants – Entitlement Grants	14.218	_	12,343,471
ARRA – Community Development Block Grants – Entitlement Grants	14.253	_	1,463,747
Total CDBG Entitlement Grants Cluster			13,807,218 *
Emergency Shelter Grant Program	14.231		463,359
Supportive Housing Program	14.235	_	349,064
Shelter Plus Care	14.238	<u> </u>	5,059,791
HOME Investment Partnerships Program	14.239	_	8,125,367 *
Housing Opportunities for Persons with AIDS	14.241	_	488,370
ARRA – Homelessness Prevention and Rapid Re-Housing Program	14.257	_	1,014,591 *
Community Challenge Planning Grants and the Department of Transportation's TIGER II Planning Grants	14.704	_	120,793
Lower Income Housing Assistance – Section 8 Moderate Rehabilitation Section 8 Housing Choice Vouchers	14.856 14.871	-	135,590 43,116,384
Pass-through from the Hawaii Public Housing Authority			10,110,001
Public Housing Family Self-Sufficiency under Resident Opportunity	44.077	DMD 07 00 00 00	070.070
and Supportive Services	14.877	PMB 07-06, 09-03	276,976
Total U.S. Department of Housing and Urban Development			74,639,767
U.S. Department of the Interior			
Historic Preservation Fund Grants-In-Aid	15.904	_	25,000
Outdoor Recreation – Acquisition, Development and Planning	15.916	_	725,000
Total U.S. Department of Interior			750,000
U.S. Department of Justice			
Domestic Cannabis Eradication/Suppression Program	16.000	_	120,000
Federal Asset Forfeiture	16.000	_	594,304
Pass-through from the State Department of Human Services			
Juvenile Accountability Incentive Block Grant	16.523	06-OYS-3035, MOA-CA-1130 DHS-01-OYS-9015	178,795
Pass-through from the State Department of Attorney General			
Crime Victim Assistance	16.575	07-VA-02, 08-VA-02, 09-VA-02	638,184
Pass-through from the State Department of the Attorney General			
Violence Against Women Formula Grants	16.588	09-WF-07, 09-EF-07	133,565
ARRA – Back On Track Project	16.588	09-EF-06	4,926
•			138,491
			100,701

Federal Grantor/Program/Grant	Catalog of Federal Domestic Assistance Number	Pass-Through Identifier	Federal Expenditures
Pariest Orfe Neighborhoods	40.000	07.00.04.07.00.00	00.070
Project Safe Neighborhoods ARRA – Public Safety Partnership and Community Policing Grants	16.609 16.710	07-GP-01, 07-GP-02	96,278 1,564,043
Public Safety Partnership and Community Policing Grants	16.710	_	141,303
Table Salety Talansiship and Sommany Tollong Stanto	10.7 10		1,705,346 *
JAG Program Cluster			
Edward Byrne Memorial Justice Assistance Grant	16.738	_	281,441
Pass-through from the State Attorney General			
Edward Byrne Memorial Justice Assistance Grant	16.738	09-DJ-12, 07-DJ-18, 09-DJ-11, 10-DJ-04	175,141
Pass-through from the State Attorney General			
Honolulu Family Justice Center – Strategic Planning	16.803	09-SU-11	33,292
ARRA – Edward Byrne Memorial Justice Assistance Grant Program/ Grants to States and Territories	16.803	09-SU-21	104,563
ARRA – Edward Byrne Memorial Justice Assistance Grant Program/			
Grants to Units of Local Government	16.804	_	517,070
Total JAG Program Cluster			1,111,507 *
DNA Backlog Reduction Program	16.741	_	254,876
Pass-through from the State Department of Attorney General			
Paul Coverdell Forensic Sciences Improvement Grant Program	16.742	10-CD-01, 11-CD-02	36,578
Gang Busters	16.744	07-PG-01, 07-PG-02	74,706
ARRA – Recovery Act State Victim Assistance Formula Grant Program ARRA – Transitional Housing	16.801 16.805	09-SG-02 —	97,320 712
Total U.S. Department of Justice			5,047,097
· · · · · · · · · · · · · · · · · · ·			
U.S. Department of Labor Pass-through from the State Department of Labor and Industrial Relations Workforce Investment Act Cluster			
Work Investment Act – Adult Program	17.258	WIA-10-AP-0, WIA-11-AP-0	846,278
ARRA – Work Investment Act – Youth Activities	17.259 17.259	WIA-08-ARRA-YP-O	15,776
Work Investment Act – Youth Activities ARRA – Work Investment Act – Dislocated Workers Program	17.259	WIA-10-YP-0, WIA-11-YP-0 WIA-(08 & 09)-NEG-OJT-O	1,693,891 223,005
Work Investment Act – Dislocated Worker Formula Grants	17.278	WIA-10-DW-O, WIA-11-DW-O	953,130
Total Workforce Investment Act Cluster			3,732,080
WIA Pilots, Demonstrations, and Research Projects	17.261	_	264,166
Pass-through from the Research Corporation of the University of Hawaii			
Ulu Pono Project	17.269	PO#Z998394	57,660
ARRA – Youthbuild	17.274	_	68,787
Youthbuild	17.274	_	452,740
B			521,527
Pass-through from the State Department of Labor and Industrial Relations ARRA – Program of Competitive Grants for Worker Training and Placement in High Growth and Emerging Industry Sectors	17.275	WDC-ARRA-2010-12	893,562
Total U.S. Department of Labor			5,468,995

Federal Grantor/Program/Grant	Catalog of Federal Domestic Assistance Number	Pass-Through Identifier	Federal Expenditures
U.S. Department of Transportation			
Pass-through from the State Department of Transportation Highway Planning and Construction	20.205	STP-7139(1), STP-0300, BR-NBIS(46)	7,051,393
ARRA – Highway Planning and Construction	20.205	ARR-095-1(1), ARR-0001(45), ARR-8915(2)	3,981,444
Pass-through from the Oahu Metropolitan Planning Organization Highway Planning and Construction	20.205	WE 201.65-07, FHWA 203.74-08, FHWA 203.75-09, FHWA 203.77-09, FHWA 203.79-10, FHWA 203.80-10, FHWA 203.84-11, PL-052(26)	345,377
			11,378,214 *
Federal Transit Cluster Federal Transit – Capital Investment Grants Federal Transit – Formula Grants ARRA – Federal Transit – Formula Grants	20.500 20.507 20.507	=	43,493,795 1,876,660 380,424
Total Federal Transit Cluster			45,750,879
Transit Services Program Cluster Job Access Reverse Commute New Freedom Program Total Transit Services Program Cluster	20.516 20.521		257,152 142,220 399,372
Pass-through from the State Department of Transportation			000,012
State and Community Highway Safety	20.600	PS10-09(03-O-01), EM09-04(01-0-01), EM11-04(01-0-01), PT 12-01 (01-O-01), AL 12-02 (01-O-01), OP 12-01 (01-O-01), PS 12-09 (02-O-01), SC 12-06 (01-O-01), TR 12-03 (04-O-01), DD 12-10 (01-O-01)	964,678
Total U.S. Department of Transportation			58,493,143
U.S. Environmental Protection Agency Climate Showcase Communities Grant Pass-through from the State Department of Health	66.041	-	194,573
ARRA – Water Quality Management Planning Capitalization Grants for Clean Water State Revolving Funds	66.454 66.458	00T05509 C150046-70, C150070-45, C150051-70	122,640 10,174,400 *
Brownfields Assessment and Cleanup Cooperative Agreements	66.818	_	84,817
Total U.S. Environmental Protection Agency			10,576,430
U.S. Department of Energy State Energy Program	81.041	_	340,000
ARRA – Energy Efficiency and Conservation Block Grant Program	81.128	_	3,393,304 *
Total U.S. Department of Energy			3,733,304

Federal Grantor/Program/Grant	Catalog of Federal Domestic Assistance Number	Pass-Through Identifier	Federal Expenditures
U.S. Department of Education			
Vocational Rehabilitation Cluster Pass-through from the State Department of Human Services Rehabilitation Services – Vocational Rehabilitation Grants to States	84.126	DHS-09-VR-9022, DHS-10-VR-151,	105,756
ARRA – Vocational Rehabilitation Total Vocational Rehabilitation Cluster	84.390	DHS-12-VR-305 DHS-11-VR-305	3,765 109,521
Pass-through from the State Department of Education Twenty-First Century Community Learning Center	84.287	13023	2,228
Total U.S. Department of Education			111,749
U.S. Department of Health and Human Services Pass-through from the Executive Office on Aging Special Programs for the Aging – Title III, Part D – Disease Prevention and Health Promotion Services	93.043	HON2010N03, HON2011N03	73,771
Aging Cluster Pass-through from the Executive Office on Aging Special Programs for the Aging – Title III, Part B – Grants for Supportive Services and Senior Centers	93.044	HON2010N03, HON2011N03,	914,210
Supportive Services – FY09, FY10, and FY11	93.045	HON2012N03 HO2009N03, HON2010N03,	704,489
Home Delivered Meals – FY08, FY10, and FY11	93.045	HON2011N03 HO2008N03, HON2010N03, HON2011N03	434,099
Administration Only	93.045	HON2011N03	37,161
Total Aging Cluster			2,089,959
Special Programs for the Aging – Title IV and Title II – Discretionary Projects	93.048	HON-ADRC-10-N, HON-EBI-CDSMP-09, HON2010N04	80,599
National Family Caregiver Support, Title III, Part E	93.052	HO2011N03, HON2012N03	475,542
Medicare Enrollment Assistance Program	93.071	_	2,225
Pass-through from the State Department of Health Substance Abuse and Mental Health Services – Projects of Regional and National Significance	93.243	ASO Log No. 09-127 Mod. 4, 5, 6, ASO Log No. 10-038, ASO Log No. 10-090	975,778
Affordable Care Act – Medicare Improvements for Patients and Providers	93.518	_	21,610
Pass-through from the State Department of Human Services Temporary Assistance for Needy Families	93.558	DHS-08-BESSD-5042, DHS-08-BESSD-5043	226,430
Pass-through from the Executive Office on Aging			
ARRA – Communities Putting Prevention to Work: Chronic Disease Self-Management Program Centers for Medicare and Medicaid Services Research,	93.725	HON-ARRA-CDSMP-10-N	44,614
Demonstrations and Evaluations	93.779	HON-MIPPA-2010	33,181
Total U.S. Department of Health and Human Services			4,023,709
Corporation for National and Community Service Retired and Senior Volunteer Program	94.002	_	80,807
Total Corporation for National and Community Service			80,807
U.S. Executive Office of the President High Intensity Drug Trafficking Areas Program	95.001	_	955,334
Total U.S. Executive Office of the President			955,334

Federal Grantor/Program/Grant	Catalog of Federal Domestic Assistance Number	Pass-Through Identifier	Federal Expenditures
U.S. Department of Homeland Security			
Pass-through from the State Department of Defense			
March 2006 Flood	97.036	FEMA-1640-DR-HI	1,660,511
Hazard Mitigation Grant	97.039	FEMA-1967-DR-HI, P.A. ID:003-U5MQ9-00	166,930
Interoperable Emergency Communications	97.055	2008-IO-T8-0013, 2009-IP-T9-0025, 2010-IP-TO-0010	29,408
Assistance to Firefighters Grant	97.044	_	316,416
Homeland Security Grant Program			
Pass-through from the State Department of Defense Citizen Corp Program	97.067	2007-GE-T7-0013, 2008-GE-T8-0022, 2009-SS-T9-0006,	6,271
Metropolitan Medical Response System Program	97.067	2010-SS-TS-0006 2007-GE-T7-0013, 2008-GE-T8-0022, 2009-SS-T9-0006,	348,009
Urban Areas Security Initiative Program	97.067	2010-SS-TS-0006 2007-GE-T7-0013, 2008-GE-T8-0022, 2009-SS-T9-0006, 2010-SS-TS-0006	6,228,350
State Homeland Security Program	97.067	2017-GE-T7-0013, 2008-GE-T8-0022, 2009-SS-T9-0006, 2010-SS-TS-0006	1,009,393
Total Homeland Security Grant Program			7,592,023 *
Pass-through from the State Department of Defense			
Rail and Transit Security Grant Program	97.075	2006-RL-T6-0009, 2007-RL-T7-0016, 2008-RL-T8-0023, 2010-RA-T0-0036, 2011-GR-00123	73,226
Regional Catastrophic Preparedness Grant Program	97.111	2008-CP-T8-0020, 2009-CA-T9-0009, 2010-CA-T0-0003	818,232
National Special Security Event	97.126	EMW-2011-GR-00123-S01	4,833,341 *
Total U.S. Department of Homeland Security			15,490,087
Total Expenditure of Federal Awards			\$ 179,722,277

^(*)Denotes major federal financial assistance program as defined by OMB Circular A-133.

City and County of Honolulu Notes to Schedule of Expenditures of Federal Awards Year Ended June 30 2012

1. Basis of Presentation

The accompanying schedule of expenditures of federal awards includes the federal grant activity of the City and County of Honolulu ("City") and is presented on the cash basis of accounting. The schedule does not include the federal grant activity of the Board of Water Supply, a discretely presented component unit of the City. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

2. Loans Outstanding

The City had the following loan balances outstanding and advances awarded as of and for the year ended June 30, 2012, which are not presented in the schedule of expenditures of federal awards.

Program Title	CFDA Number	Loar	ıs/Advances	Loans Outstanding
Major programs				
Community Development Block				
Grants – Entitlement Grants	14.218	\$	366,576	\$ 33,154,905
HOME Investment Partnerships				
Program	14.239		-	18,114,524
Section 8 Housing Choice Vouchers	14.871			3,647,688
		\$	366,576	\$ 54,917,117

3. Capitalization Grants for Clean Water State Revolving Funds

At June 30, 2012, federal awards and state matching fund expenditures under capitalization grants for clean water state revolving funds were as follows:

Federal	\$ 10,174,400
State	2,397,347
	\$ 12,571,747

4. Subrecipients

Of the federal expenditures presented in the schedule of expenditures of federal awards, the City provided federal awards to subrecipients as follows:

		D	Amount rovided to
Program Title	CFDA No.		brecipients
U.S. Department of Housing and Urban Development			
Community Development Block Grants – Entitlement Grants	14.218	\$	9,929,358
Emergency Shelter Grants Program	14.231		463,359
Supportive Housing Program	14.235		343,653
Shelter Plus Care Program	14.238		5,059,791
HOME Investment Partnerships Program	14.239		7,264,476
Housing Opportunities for Persons with AIDS	14.241		488,330
ARRA – Homelessness Prevention and Rapid Re-Housing			
Program	14.257		1,002,340
Total U.S. Department of Housing and Urban Devel	opment		24,551,307
U.S. Environmental Protection Agency			
Climate Showcase Communities Grant	66.041		194,573
Total U.S. Environmental Protection Agency			194,573
U.S. Department of Health and Human Services			
Special Programs for the Aging – Title III, Part D –			
Disease Prevention and Health Promotion Services	93.043		68,063
Special Programs for the Aging – Title III, Part B –			
Grants for Supportive Services and Senior Centers	93.044		914,210
Supportive Services – FY09, FY10, and FY11	93.045		476,330
Home Delivered Meals – FY08, FY10, and FY11	93.045		434,099
Special Programs for the Aging – Title IV and Title II			
Discretionary Projects	93.048		30,184
National Family Caregiver Support, Title III, Part E	93.052		475,542
Substance Abuse and Mental Health Services –			
Projects of Regional and National Significance	93.243		340,297
ARRA – Communities Putting Prevention to Work:			
Chronic Disease Self-Management Program	93.725		42,953
Total U.S. Department of Health and Human Service	es		2,781,678
Total Provided to Subrecipients		\$	27,527,558

PART 3

SCHEDULE OF FINDINGS AND QUESTIONED COSTS

Section I – Summary of Auditors' Results

Financial Statements

Type of auditors' report issued	Unqualified
Internal control over financial reporting:	
Material weaknesses identified?	No
Significant deficiencies identified?	Yes
Noncompliance material to financial statements noted?	No

Federal Awards

Internal control over major programs:

Material weaknesses identified?	No
Significant deficiencies identified?	Yes
Type of auditors' report issued on compliance for major programs	Unqualified
Any audit findings disclosed that are required to be reported in accordance with OMB Circular A-133, Section .510(a)?	Yes

Identification of Major Programs

CFDA		
Number	Federal Program or Cluster	
14.218, 14.253	CDBG Entitlement Grants Cluster	
14.239	HOME Investment Partnerships Program	
14.257	Homeless Prevention and Rapid Re-Housing Program	
16.710	Public Safety Partnership and Community Policing Grants	
16.738, 16.803, 16.804	JAG Program Cluster	
20.205	Highway Planning and Construction	
66.458	Capitalization Grants for Clean Water State Revolving Funds	
81.128	Energy Efficiency and Conservation Block Grant Program	
97.067	Homeland Security Grant Program	
97.126	National Special Security Event Program	
Dollar threshold used to dis Auditee qualified as low-ris	stinguish between Type A and Type B programs k auditee?	\$3,000,000 Yes

Section II – Financial Statement Findings

Finding No. 2012-1: Deficiencies in Information Technology Controls (Significant Deficiency)

Condition

Information technology ("IT") is a strategic element of the City and County of Honolulu's (the "City") operations. Because of the high volume of transactions at the City, the establishment of internal controls over processes incorporating IT is critical to its operations. As part of our financial statement audit for the year ended June 30, 2012, we performed an IT general controls review of the following systems operated by the City:

- Windows Domain
- AMS Advantage Financial Management System
- AMS Advantage Human Resources Management System
- Personnel Time and Attendance System
- IAS World Web Based Real Property System
- Revenue Collection Cashier System

Our review resulted in several IT control deficiencies in the areas of physical and logical security and change management as follows:

Physical and logical security

- System password configurations were inconsistent with the City's IT security policy.
- Several terminated employees continued to have access to the City's IT systems.
- No effective periodic review performed to detect whether terminated individuals are able to log in to the IT systems.
- No review performed to determine whether access rights granted to employees were commensurate with their job responsibilities.
- Lack of documentation evidencing approval to provide new or transferred employees access rights to the IT systems.
- Lack of segregation of duties in certain areas of security administration, operating system and database security.
- Lack of monitoring controls to identify unauthorized changes within the IT systems.
- Excessive user accounts with administrative privileges.
- User IDs to directly access the database are shared.

Change management

- System changes were made prior to the completion of testing and approval.
- Lack of segregation of duties among City and vendor programmers.
- Lack of a formalized change management process for certain systems.

Collectively, the number and related nature of the IT control deficiencies resulted in an overall significant deficiency.

Criteria

When IT is used to initiate, record, process, and report on transactions included in the financial statements, the systems and related processes should include internal controls to prevent or detect potential misstatements.

Effect

Internal controls in the areas of physical and logical security and change management address the following risks:

Physical and logical security

Unauthorized access to these systems could result in either the destruction of data, unauthorized or nonexistent transactions being made or transactions being inaccurately recorded.

Change management

Unauthorized or untested changes promoted to the production environment could cause the systems to either process data differently than intended or unexpectedly compromise the integrity of the data maintained.

Cause

The primary causes of the internal control deficiencies identified were due to:

- The City's IT policies and procedures do not include internal control procedures addressing the IT risks discussed above.
- The City's IT policies and procedures are not being consistently followed.

Recommendation

We recommend and the City has already started performing the following:

- Update its IT policies and procedures to include internal control procedures addressing the IT risks above.
- Identify methods to ensure that IT policies and procedures are consistently followed.
- Work with vendor programmers to address any internal control deficiencies due to system limitations.

Questioned
Cost

Finding No. 2012-2: Schedule of Expenditures of Federal Awards

Errors

(Significant Deficiency)

\$ -

Condition

During our testing of the 2012 Schedule of Expenditures of Federal Awards ("SEFA"), we noted the following errors:

- Expenditures of \$10,174,400 related to a grant program were incorrectly identified as American Recovery and Reinvestment Act of 2009 ("ARRA") funded expenditures. Upon further investigation, it was noted that these expenditures were not ARRA-funded expenditures.
- Expenditures of \$4,833,341 for a grant program were improperly reported under another grant program.

Criteria

U.S. Office of Management and Budget ("OMB") Circular A-133, section 300 – Auditee responsibilities states that the auditee shall:

- Identify, in its accounts, all Federal awards received and expended and the Federal programs under which they were received. Federal program award identification shall include, as applicable, the CFDA title and number, award number and year, name of the Federal agency, and name of the pass-through entity.
- Prepare appropriate financial statements, including the schedule of expenditures of Federal awards in accordance with section ___.310.

Effect

Errors in the SEFA could result in a material misstatement of the SEFA, requiring a modification of the opinion on the SEFA in relation to the City's basic financial statements.

As non-ARRA expenditures for a single program/cluster should be aggregated, erroneously reporting expenditures as ARRA-related expenditures will result in an inappropriately presented SEFA.

Cause

Incorrect information was provided by the respective program heads to the personnel ultimately responsible for reporting federal expenditures. We noted one new program where the CFDA number was not provided in the information from the pass-through entity. For another program, there was miscommunication as to whether ARRA funds were used for a project during fiscal year 2012. Additionally, we noted no secondary review by the City to ensure the SEFA was complete and accurate.

Recommendation

We recommend that appropriate City personnel perform a secondary review to ensure that the federal expenditure reporting information is accurate and classified properly.

Questioned Cost

Finding No. 2012-3: Financial Statement Reporting for the Honolulu

Authority for Rapid Transportation

(Significant Deficiency)

\$ -

Condition

During the audit of the Honolulu Authority for Rapid Transportation ("HART"), HART's auditors received 29 post-closing adjustments to the trial balance from management. These adjustments were recorded to reflect the correction of certain assets, liabilities, revenues and expenses. In addition, the following items were not properly presented on the financial statements:

- \$518,674,109 of unrestricted net assets on the statement of net assets.
- \$447,284,490 of net assets of the City's Transit Fund as of June 30, 2011 and \$190,664,993 from the GET county surcharge in the statement of revenues, expenses, and change in net assets.
- \$602,212 of operating expenses consisting of amounts paid to the City for Central Administrative Services Expenses in the statement of revenues, expenses and change in net assets.

During the audit, the other auditors also noted the following missing or erroneous disclosures:

- Supplementary schedule of funding status on post-retirement health care and life insurance benefits was excluded.
- Disclosure of total future minimum lease payments on HART's leases was understated by approximately \$738,000.

Criteria

Management of HART is responsible for maintaining a complete set of financial records that accurately reflects their financial position and results of their operations in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP").

Effect

Post-closing adjustments causes delays in the audit timing and increases the cost of the audit process. As a result of the other auditors' audit procedures, adjustments and disclosures for the conditions noted above were proposed and accepted by management to present HART's financial statements and related notes in accordance with U.S. GAAP.

Cause

The deficiency resulted from the lack of sufficient staff resources allocated to prepare for the audit and the detailed review of the information prepared.

Recommendation

The others auditors recommend that management of HART consider the amount of resources needed in order to satisfy its external reporting requirements. In addition, the other auditors recommend that HART implement a more formal review process for financial reporting, which would include a detail review of the financial statements and related financial statement disclosures to ensure that the financial statements are prepared in accordance with accounting principles generally accepted in the United States of America. This review would also include the completion of a U.S. GAAP disclosure checklist.

In addition, accounting tasks such as monthly reconciliations play a key role in proving the accuracy of accounting data and information included in interim financial statements. Therefore, in order to provide more accurate and timely accounting information, the other auditors recommend that HART consider establishing more effective review and reconciliation policies and procedures as a customary part of the accounting process. This would involve monthly reconciliations of accounts, making adjustments throughout the year that have typically been made at year-end only, and performing more frequent reviews of the general ledger throughout the year, including making any necessary adjustments.

Section III – Federal Award Findings and Questioned Costs

Questioned Cost

Finding No. 2012-4: Federal Reporting

(Significant Deficiency) \$

Federal Agency: United States Department of Energy

CFDA Number and Title: 81.128

Energy Efficiency and Conservation Block Grant

Award Year 2009

Award Number: DE-EE0000810

Condition

For two of the six Energy Efficiency and Conservation Block Grant ("EECBG") reports submitted to the federal granting agency that we tested, the City was unable to provide supporting documentation for the amounts reported, including a detail of expenditures. We also noted that the City submitted the SF-425 and ARRA 1512 quarterly reports to the Department of Energy ("DOE") without having the reports reviewed by an appropriate City personnel.

Criteria

To comply with the federal awards reporting requirements, SF-425 and ARRA 1512 quarterly reports must be accurately completed. This includes proper reviews over the reports prior to submission and to ensure that the reports have proper supporting documentation.

Effect

Reports submitted could be incomplete and inaccurate.

Cause

The deficiency was due to a lack of knowledge of the reporting compliance requirement and no formal procedures to ensure compliance with the requirement.

Recommendation

We recommend that the City implement a procedure where the SF-425 and ARRA 1512 reports are reviewed by appropriate City personnel prior to submission to the DOE. Additionally, the City should ensure the cumulative expenditure reported is properly supported with documentation to validate the completeness and accuracy of the reported amount.

Questioned Cost

Finding No. 2012-5: Federal Reporting

(Significant Deficiency)

-

Federal Agency: United States Department of Housing and Urban

Development

CFDA Number and Title: 14.239

HOME Investment Partnerships Program

Award Year 2011

Award Number: M-11-MC-15-0201

Condition

While performing testing over the reporting compliance requirement, we noted that the required the Federal Funding Accountability and Transparency Act ("FFATA") reports were not completed or submitted in the current year.

Criteria

Per the Federal Spending Transparency Act 2010, FFATA reporting is required for non-ARRA awards to recipients of grants or cooperative agreements who make first-tier subawards and contractors that award first-tier subcontracts.

Effect

Subaward obligations, subcontract awards, or modifications may not be reported on the USA Spending website at www.USASpending.gov, reducing transparency of federal funds awarded.

Cause

We understand the noncompliance was due to misunderstanding of the FFATA reporting requirements, and the City did not provide its subrecipients the FFATA reporting forms when the subrecipient agreements were executed.

Recommendation

We recommend that the City includes FFATA reporting forms in the HOME agreement documents to ensure that subrecipients are aware of the reporting compliance requirements and provide the appropriate information to the City for reporting on the USA Spending website.

Questioned Cost

Finding No. 2012-6: Suspension and Debarment

(Significant Deficiency)

-

Federal Agency: United States Department of Justice

CFDA Number and Title: 16.804

Edward Byrne Memorial Justice Assistance Grant

Program

 Award Year
 2009 to 2011

 Award Number:
 2009-SB-B9-1306

Condition

For the Justice Assistance Grant ("JAG") cluster contract that we tested, the City did not obtain a federal suspension and debarment certification nor did the City perform verifications on the federal Excluded Parties List System ("EPLS"). However, we noted no contracts were awarded to suspended or debarred entities for the contracts we tested for this program.

Criteria

To comply with OMB Circular A-102, *Grants and Cooperative Agreements With State and Local Governments*, the City must verify that the vendor used for a federally funded contract is not suspended or debarred.

Effect

There is a risk that contracts are entered into with entities that are suspended or debarred from receiving any federal funds, which could jeopardize the City's future federal funding. The City may also be required to repay any federal funds disbursed to suspended or debarred entities.

Cause

The noncompliance was due to a lack of knowledge of the suspension and debarment compliance requirement and no formal procedures to ensure compliance with the requirement.

Recommendation

We recommend that the City provide training related to the procurement and suspension and debarment requirements to all personnel involved with the procurement of federally funded contracts. The City should also develop formalized procedures to perform a suspension and debarment verification on the EPLS and assign responsibility for the performance of the verification.

Section IV – Summary Schedule of Prior Audit Findings

			Status		
Finding No.	Description	Classification	Resolved	Unresolved	Current Year Finding No.
2011-1; 2010-1	Deficiencies in Information Technology Controls	Significant deficiency		X	2012-1
2011-2	Suspension and Debarment	Significant deficiency		X	2012-6
2011-3	Housing Inspections		X		
2011-4	Reporting		X		
2011-5	HUD Monitoring		X		

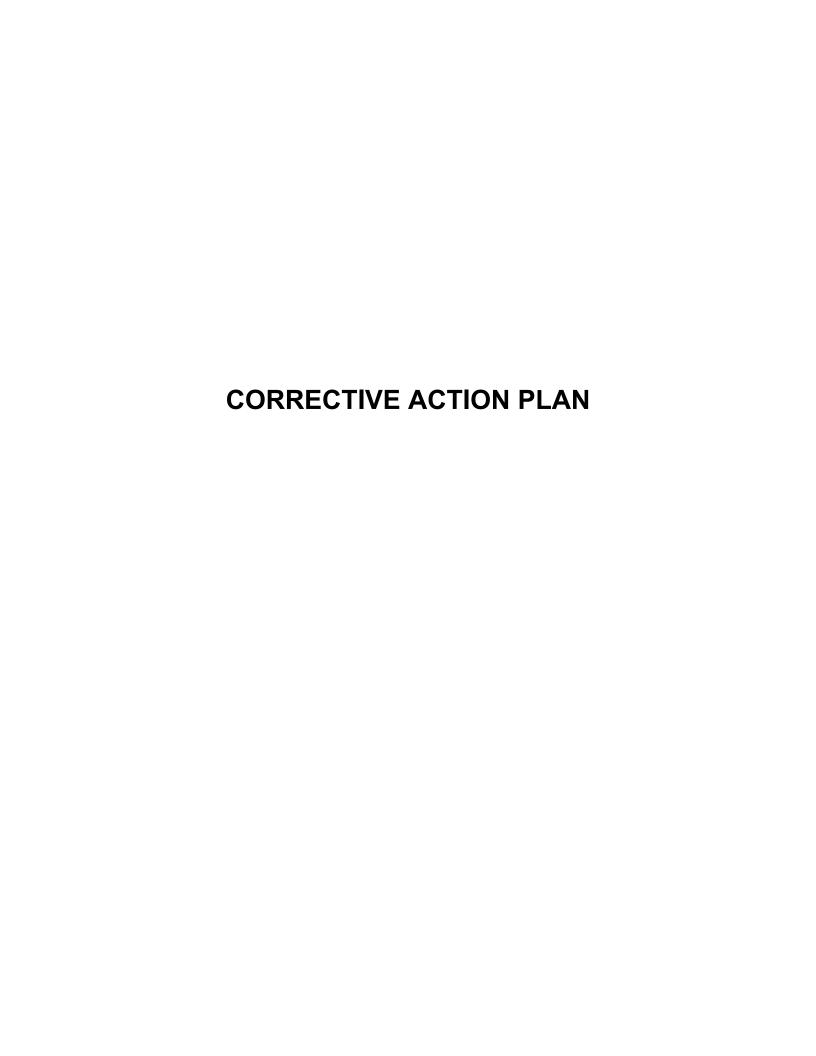
Partial corrective actions taken to address Finding Nos. 2011-1 and 2010-1 are as follows:

Change Management

 We noted that emergency changes are promoted to production environment with approvals or user acceptance testing.

Partial corrective actions have been taken to address Finding No. 2011-2. The City's Purchasing Division is in the process of reviewing policies created to identify federally funded procurements and ensure that the suspension and debarment verifications are performed prior to awards being made.

As we have reported current year findings, Finding Nos. 2011-1, 2011-2 and 2010-1 will not be carried forward.



DEPARTMENT OF BUDGET AND FISCAL SERVICES

CITY AND COUNTY OF HONOLULU

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PETER B. CARLISLE MAYOR



MICHAEL R. HANSEN DIRECTOR

NELSON H. KOYANAGI, JR. DEPUTY DIRECTOR

December 21, 2012

Mr. Edwin Young Office of the City Auditor 1001 Kamokila Blvd. Suite 216 Kapolei, HI 96707

Dear Mr. Young:

Subject: Single Audit Report for the Fiscal Year Ended June 30, 2012

Enclosed is the response to the recommendations included in Accuity LLP's preliminary draft of the single audit report of the City and County of Honolulu for the fiscal year ended June 30, 2012. The response includes actions taken or contemplated, anticipated completion dates, and City personnel responsible for the corrective action.

Sincerely,

Michael R. Hansen

Michael Wother

Director

MRH:lt

Attachments

APPROVED:

Douglas S. Chiri Managing Director

cc: BFS- Internal Control BFS- Accounting

RESPONSE TO SINGLE AUDIT REPORT SCHEDULE OF FINDINGS AND QUESTIONED COSTS

For the Year Ended June 30, 2012

CURRENT YEAR FINDINGS AND RECOMMENDATIONS

Finding No. 2012-1 and 2011-1: Deficiencies in Information and Technology Controls

Audit Recommendation: We recommend and the City has already started performing the following:

- Update its IT policies and procedures to include internal control procedures addressing the IT risks above.
- Identify methods to ensure that IT policies and procedures are consistently followed.
- Work with vendor programmers to address any internal control deficiencies due to system limitations.

<u>Administration's Comment:</u> The City continues to focus on audit recommendations and incorporate corrective actions as needed to ensure control and best practice compliance. DIT continues to work toward improving policies and procedures to address the current technology environment that it supports.

Anticipated Completion Date: June 2013

Contact Person(s): Gordon J. Bruce, Director and CIO, Information Technology

Keith Ho, Chief of Applications Division, Information Technology

Finding No. 2012-2: Schedule of Expenditures of Federal Awards Errors

<u>Audit Recommendation:</u> We recommend that appropriate City personnel perform a secondary review to ensure that the federal expenditure reporting information is accurate and classified properly.

<u>Administration's Comment:</u> To prevent reoccurrence of such errors, the City will develop practices such as preparing supporting schedules which display ARRA and non-ARRA funds separately.

Anticipated Completion Date: March 2013

Contact Person(s): Felipe Tan, Accountant VI, Budget and Fiscal Services

David C. Hanlon, Acting Chief Accountant, Budget and Fiscal Services

Finding No. 2012-3: Financial Statement Reporting for HART (a City component unit)

<u>Audit Recommendation:</u> The other auditors recommend that management of HART consider the amount of resources needed in order to satisfy its external reporting requirements. In addition, the other auditors recommend that HART implement a more formal review process for financial reporting, which would include a detail review of the financial statements and related financial statement disclosures to ensure that the financial statements are prepared in accordance with accounting principles generally accepted in the United States of America. This review would also include the completion of a US GAAP disclosure checklist.

RESPONSE TO SINGLE AUDIT REPORT SCHEDULE OF FINDINGS AND QUESTIONED COSTS

For the Year Ended June 30, 2012

In addition, accounting tasks such as monthly reconciliations play a key role in proving the accuracy of accounting data and information included in interim financial statements. Therefore, in order to provide more accurate and timely accounting information, the other auditors recommend that HART consider establishing more effective review and reconciliation policies and procedures as a customary part of the accounting process. This would involve monthly reconciliations of accounts, making adjustments throughout the year that have typically been made at year-end only, and performing more frequent reviews of the general ledger throughout the year, including making any necessary adjustments.

Administration's Comment: HART addressed the audit recommendations by identifying several specific corrective measures which have been identified and have been or will be implemented as follows: With the hiring of HART's Chief Financial Officer in August 2012, HART has assessed its accounting and financial reporting resource needs, determined that additional accounting staff resources are needed, and is in the process of recruiting and hiring for these positions. This will result in appropriately experienced accounting staff and management preparing the financial statements, and a higher level review process implemented in order to reduce presentation errors including utilization of disclosure checklists.

Anticipated Completion Date: June 2013

Contact Person: Diane R. Arakaki, Chief Financial Officer, HART

Finding No. 2012-4: EECBG - Federal Reporting

<u>Audit Recommendation:</u> We recommend that the City implement a procedure where the SF-425 and ARRA 1512 reports are reviewed by appropriate City personnel prior to submission to the DOE. Additionally, the City should ensure the cumulative expenditure reported is properly supported with documentation to validate the completeness and accuracy of the reported amount.

<u>Administration's Comment:</u> The City has developed and implemented procedures to ensure that quarterly reports SF425 and ARRA 1512 are reconciled to supporting documentation and reviewed prior to submission.

Anticipated Completion Date: July 2012

Contact Person: Allyn Lee, Electrical Engineer VI, Design & Construction

Finding No. 2012-5: HOME - FFATA Reporting

<u>Audit Recommendation:</u> We recommend that the City includes FFATA reporting forms in the HOME agreement documents to ensure that subrecipients are aware of the reporting compliance requirements and provide the appropriate information to the City for reporting on the USA Spending website.

<u>Administration's Comment:</u> The City will include FFATA reporting forms with the HOME agreement documents to ensure that recipients are aware of their reporting requirements and responsibilities.

Anticipated Completion Date: February 2013

Contact Person: Cheryl Tanabe, Budget Analyst, Budget and Fiscal Services

Finding No. 2012-6 and 2011-2: JAG and WIA - Suspension and Debarment

<u>Audit Recommendation:</u> We recommend that the City provide training related to the procurement and suspension and debarment requirements to all personnel involved with the procurement of federally funded contracts. The City should

RESPONSE TO SINGLE AUDIT REPORT SCHEDULE OF FINDINGS AND QUESTIONED COSTS

For the Year Ended June 30, 2012

also develop formalized procedures to perform a suspension and debarment verification on the EPLS and assign responsibility for the performance of the verification.

<u>Administration's Comment:</u> The City standardized certain procurement documents, developed a universal contract template which identifies federal projects and provides federal funding information, and will prepare federal funding procedures.

Anticipated Completion Date: December 2012

Contact Person(s): Mike Hiu, Assistant Central Purchasing and Contracts Administrator, Budget and Fiscal Services